

# **Financial Report for Fiscal Year 2017**

N THIS ISSUE, WE PROVIDE OUR ANNUAL FINANCIAL REPORT. This report covers our Fiscal Year 2017, which includes October 1, 2016, through September 30, 2017. Following are highlights and more in-depth explanation of some line items.

### REVENUE

- 1. Overall income decreased by nearly \$50,000.
- 2. This decrease comes from three primary sources:
  - Membership dropped by 4%. The majority of memberships dropped in the regular membership category while our sub-membership option increased by nearly double.
  - Music publishing sales decreased by just over \$17,000, when including Cost of Goods Sold.
  - Event registration was the largest area of decline. This is due primarily to the cancellation of Distinctly Bronze East due to Hurricane Matthew. In addition, we had the lowest registration for National Seminar in seven years.
- 3. We did have some areas increase in revenue:
  - Through your generosity and support, contributions to general operating increased by nearly \$20,000.
  - Event Other Income is higher because of the excursion to Disney World that was part of National Seminar.
  - Event sponsorship increased because of one new sponsor at National Seminar.
  - 4. The change in Cost of Goods Sold is due to the change in our arrangement with our music publishing distributor explained in this report last year. This change has also improved our cash flow situation dramatically.

#### **EXPENSES**

1. Overall expenses were reduced by just over \$37,000.

- 2. The reduction in personnel costs is due to transitions in the regional membership coordinator positions and the webmaster contractor as well as adjustments in personnel benefits and accrued vacation for staff.
- 3. Savings in the Officer Operations line is primarily due to expenses related to the sale of the office condo paid in the previous fiscal year. There were also additional fees from our accounting firm due to extra work required by the condo sale charged in 2016 that were not necessary in 2017.
- 4. Marketing expenses were reduced through efficiencies in the management and implementation of the Back to Bells program.
- 5. By redesigning our membership renewal invoice to a one-sided page with fewer color blocks, we reduced our printing costs which are covered under the Membership Services line item. In addition, the decline in membership leads to lower dues rebates going back to the Areas.
- 6. There was an increase in the Board of Directors line item because we had a board election last year. There are expenses related to the election and training new board members before they started their board term on October 1.
- 7. The increase in event expenses is due primarily to the excursion to Disneyland (covered by the extra "other event income") and higher travel costs for staff and planning committee to Anaheim versus Rochester (our 2016 location.)

#### **BOTTOM LINE**

With the reductions in membership dues, publishing, and event registrations, and despite additional savings and reductions in expenses, we ended the year with a loss of \$35,417.



## Handbell Musicians of America Profit & Loss

		FY2016	FY2017	Variance
Income				
	Membership Dues	349,345.75	334,803.50	(14,542.25)
	Misc Administrative	26,513.93	24,986.44	(1,527.49)
	Music Publishing	96,478.37	73,275.17	(23,203.20)
	Event Registrations	209,914.50	162,847.50	(47,067.00)
	Event Sponsorships	4,800.00	10,645.00	5,845.00
	Event Other Income	11,668.05	18,141.00	6,472.95
	Contributions to Operating	48,585.79	68,367.32	19,781.53
Total Income		747,306.39	693,065.93	(54,240.46)
Cost of Coods Sold				
Cost of Goods Sold	Cost of Goods Sold	6,636.23	720.88	(5,915.35)
Total COGS		6,636.23	720.88	, ,
		0,030.23	720.00	(5,915.35)
Gross Profit		740,670.16	692,345.05	(48,325.11)
Expense				
	Personnel Costs	338,119.46	312,993.63	(25,125.83)
	Office Operations	49,407.87	42,193.32	(7,214.55)
	Marketing Expenses	6,944.44	1,936.88	(5,007.56)
	Membership Services	47,682.16	44,696.07	(2,986.09)
	Overtones	37,827.77	29,930.36	(7,897.41)
	Board of Directors	19,296.87	25,359.20	6,062.33
	Past Presidents/Honorary Life	2,256.56	1,880.04	(376.52)
	Committees	7,823.01	10,619.92	2,796.91
	Depreciation Expenses	8,858.80	2,836.92	(6,021.88)
	Royalties	27,588.46	29,850.22	2,261.76
	Music Publishing	27,429.80	26,444.93	(984.87)
	Event Expenses	187,805.90	192,331.28	4,525.38
	General Fundraising	3,938.84	6,689.56	2,750.72
Total Expense		764,979.94	727,762.33	(37,217.61)
Net Ordinary Income		(24,309.78)	(35,417.28)	(11,107.50)
	Other Income & Expense N	•		
Other Income	Donations	19,707.77	16,473.66	(3,234.11)
	Investment Income	43,401.62	55,994.59	12,592.97
Total Other Income		63,109.39	72,468.25	9,358.86
Other COGS	Inventory Adjustment	32,492.94	-	(32,492.94)
Other Expense	Grants & Scholarships Given	8,517.72	11,432.43	2,914.71
	Investment Fees	5,996.44	5,909.65	(86.79)
	Loss on Disposition of Asset	(101,208.19)	1,799.60	103,007.79
Total Other Expense		(86,694.03)	19,141.68	105,835.71